

# Global Investor Forum 2008



**Pierre de Bausset**  
SVP Investor Relations

Seville, 17<sup>th</sup> / 18<sup>th</sup> January 2008



## Safe Harbor Statement



Certain of the statements contained in this document are not historical facts but rather are statements of future expectations and other forward-looking statements that are based on management's beliefs. These statements reflect the Company's views and assumptions as of the date of the statements and involve known and unknown risk and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements.

When used in this document, words such as "anticipate", "believe", "estimate", "expect", "may", "intend", "plan to" and "project" are intended to identify forward-looking statements. Such forward-looking statements include, without limitation, projections for improvements in process and operations, new business opportunities, revenues and revenues growth, operating margin growth, cash flow, deliveries, launches, compliance with delivery schedules, performance against Company targets, new products, current and future markets for the Company products and other trend projections.

This forward looking information is based upon a number of assumptions including without limitation:

- Assumption regarding demand
- Current and future markets for the Company's products and services
- Internal performance including the ability to successfully integrate EADS' activities to control costs and maintain quality
- Customer financing
- Customer, supplier and subcontractor performance or contract negotiations
- Favourable outcomes of certain pending sales campaigns

Forward looking statements are subject to uncertainty and actual future results and trends may differ materially depending on variety of factors including without limitation:

- General economic and labour conditions, including in particular economic conditions in Europe and North America,
- Legal, financial and governmental risk related to international transactions
- The cyclical nature of some of the Company's businesses
- Volatility of the market for certain products and services
- Product performance risks, and programme development and management risks
- Collective bargaining labour disputes
- Factors that result in significant and prolonged disruption to air travel world-wide
- The outcome of political and legal processes, including uncertainty regarding government funding of certain programs
- Consolidation among competitors in the aerospace industry
- The cost of developing, and the commercial success of new products
- Exchange rate and interest rate spread fluctuations between the Euro and the U.S. dollar and other currencies
- Legal proceeding and other economic, political and technological risk and uncertainties

The Company disclaims any intention or obligation to update these forward-looking statements. Consequently the Company is not responsible for any consequences from using any of the below statements.

Additional information regarding these factors is contained in the Company's "registration document" dated 25th April 2007



**17<sup>th</sup> January 2008**



<b>08:30 am</b>	<b>Welcome</b>	<b><i>Pierre de Bausset</i></b> SVP Investor Relations, EADS
<b>09:00 am</b>	<b>Finance</b>	<b><i>Hans Peter Ring</i></b> CFO, EADS CFO, Airbus
<b>10:00 am</b>	<b>Break</b>	
<b>10:15 am</b>	<b>Workshops:</b>	<b><i>Pierre de Bausset,</i></b> SVP Investor Relations, EADS
	<b>• Natural Hedging &amp; Dollar Accounting</b>	<b><i>Harald Wilhelm,</i></b> Chief Controlling Officer, Deputy CFO, Airbus
	<b>• Modelling EADS</b>	<b><i>Nathalie Errard,</i></b> VP Investor Relations, EADS
<b>11:15 am</b>	<b>Break</b>	
<b>11.45 am</b>	<b>CEO</b>	<b><i>Louis Gallois</i></b> CEO, EADS
<b>12:45 pm</b>	<b>Lunch</b>	



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02:00 pm	<b>Eurocopter</b>	<b>Lutz Bertling</b> CEO, Eurocopter
02:45 pm	Break	
03:00 pm	<b>Introduction</b>	<b>Tom Enders</b> CEO, Airbus
03:15 pm	<b>Power8 &amp; A350</b>	<b>Fabrice Bregier</b> COO, Airbus
04:00 pm	<b>Programme Directorate &amp; A380 Progress</b>	<b>Tom Williams</b> EVP Programmes, Airbus
04:30 pm	Break	
05:00 pm	<b>Commercial Aircraft Market &amp; Cycle</b>	<b>John Leahy</b> COO Customers, Airbus
06:00 pm	End	
07:00 pm	Dinner	
10:00 pm	Transfer back to hotel	



**18<sup>th</sup> January 2008**



**08:30 am Composites  
Technology**

***Guy Hellard***  
SVP Engineering Structure, Airbus

**09:05 am A400M status report**

***Carlos Suarez***  
Head of the Military Transport  
Aircraft Division, EADS

***Tom Williams***  
EVP Programmes, Airbus

**10:30 am Departure to Plant visit  
of A400M**

**12:30 pm End**

